REPORT TO:	One Northern Devon Board
DATE:	7th April 2021
AGENDA NO:	Item 1.2
AGENDA ITEM:	Minutes of the Meeting held on 3rd February 2021
PRESENTED BY:	John Womersley, Chair
PREPARED BY:	Ellie King, PA to Chief Nurse and Medical Director (NDHT)

Purpose

The purpose of this paper is to present the draft notes of the ONE Northern Devon Board held on 3rd February 2021

Decision	×
Approval	✓
Receive	×
Ratify	×

Supporting Information

The notes are attached

Controls and Assurance

The notes of the meeting are considered by the ONE Northern Devon Board for accuracy. Following discussion, amendments may be recorded as appropriate. The minutes are then formally approved.

MINUTES OF THE ONE NORTHERN DEVON MEETING

Held by MS Teams at 9.00am on 3rd February 2021

PRESENT:		
John Womersley	(JW)	Chair One Northern Devon, Clinical Lead for CCG Governing Body
Steve Seatherton	(SS)	Programme Manager, One Ilfracombe
Andrea Beacham	(AB)	Partnerships Lead, NDHT, Programme Manager, OND
Tim Jones	(TJ)	Chair SW Business Council and North Devon Biosphere Foundation
Toby Davies	(TD)	Local Area Commander, Devon & Cornwall Police
Hannah McDonald	(HMc)	OND Community Partnerships Development Manager
Katherine Allen	(KA)	Deputy Director of Strategy NDHT
Karen Evans	(KE)	NDVS
Kay Brennan	(KB)	Clinical Advisor, CCG
Bill Blythe	(BB)	Petroc (representing Sean Mackney)
Marc Rostock	(MR)	Director of Neighbourhoods, North Devon Homes
Rob Passmore	(RP)	361 Energy/Bideford Chamber of Commerce
Councillor D. Worden	(DW)	
Councillor K. James	(KJ)	
Tim Golby	(TG)	Devon County Council
Fran Giblin	(FG)	
Alex Coull	(AC)	Partnership Manager, DCC
Steve Hearse	(SH)	Torridge District Council
Mark Doughty	(MD)	
Harry Barton	(HB)	
APOLOGIES:		
Ken Miles	(KM)	North Devon District Council
Simon Jones	(SJ)	NEW Devon CCG
IN ATTENDANCE:		
Ellie King	(EK)	PA to Chief Nurse and Medical Director (NDHT)

01/21 Opening Business

The Chair welcomed everyone to the meeting.	

02/21 Minutes of the Previous Meeting

The minutes of the meeting held on Wednesday 2nd December 2020 were agreed as a correct record. HB noted that he had sent his apologies to the last meeting and asked for this to be reflected in the minutes of the previous meeting.	**KW**

03/21 Matters Arising

TJ noted that a declaration of interest should be recorded at the beginning of each meeting. The Chair agreed and asked AB to prepare a declaration of interest register for the next meeting.	**AB**

04/21 Business

2.1 – Current OND Work Programme Benefits AB presented the work plan noting that it is not complete as not all of the statistics are currently available. The Chair felt it was important to understand how the costs and benefits link together so that in time the Board are able to make decisions as to whether to continue	

with the programmes. It was agreed that as the Board discusses each report in the future, a decision will be made as to whether partners would be able to continue investing in the programme. AB noted that in One Northern Devon (OND) communities, all of the programmes start with community engagement and the joint strategic needs assessment is reviewed by the One Community to develop a local work plan, but this requires a community developer to coordinate collating this information and this resource is essential. It was noted that a common theme to all of the programmes includes: engagement, Covid response, schemes from active Devon to promote. The Chair sought clarity on whether the Board felt there was enough information being provided to justify the cost of the programme against the outcomes being achieved. KE noted her concern with the role of community developers as it was introduced to support and enhance the work of social prescribers and felt it would be wise for the Board to consider whether the work of community developers is purely related to this as it raises a concern with the depth and breadth of the work being undertaken. KE felt that in order to remould the work of community developers the role is moving towards project workers as opposed to community developers. She said that there is a limited and finite resource in the voluntary sector and the change in role is a detriment to the voluntary sector. SS confirmed that the Community Developer in Ilfracombe was re-tasked over the Covid period, reacting to the situation and being utilised appropriately. Community developers in South Molton, Ilfracombe and Lynton are now advising that it is difficult to refer people to community groups as there is nothing available so it is vital that the community developers have now begun to return to their original roles. The Chair noted that this is a useful reminder and suggested creating an initiation document as the Board need to be aware that quite rightly, things develop. TG commended AB and HMc on the work that has been undertaken as it demonstrates impact, however from a statutory service perspective it would be useful to understand what programmes are working well and which are not and where the gaps are. The Chair sought feedback from the Board as to whether people felt that this document is useful, whether it should be linked to individual programmes and if the content represents the current position. It was noted that outcomes cannot be demonstrated if the data is not made available from the partners in the scheme. It was agreed to table this item at each meeting. **2.2 – Finance Report** AB presented the report and highlighted that the forecast surplus for the year remains at £30,981. It was noted at the last meeting no funding had been secured for next year, but this has changed significantly due to focusing on funding applications and £152,000 has been secured. It was also noted that Locality funds have also been secured and the finance document has been updated to reflect this change, highlighting £206,000 funding secured. This means that core staff are now funded until the end of March and the Flow Coordinator until the end of February. BB stated that the meeting to discuss base finances was useful and with this, it improves confidence that partnership projects are funded until the middle of summer and in some cases	**KW**

beyond this. There is still further formatting work to be undertaken within the report to demonstrate end points of projects and financial milestones. It was noted that commitment is required from partners on an ongoing basis. The Chair queried the variance of £130,000 to the end of the next financial year. AB highlighted that the funding secured from Devon Partnership Trust (DPT) is approximately £85,000 but does require AB and HMc to divert some time to the DPT mental health discharge work. The Chair noted that the core team funding needs to be built into the funding request. KE noted her concern that without a clear business plan highlighting what needs to be achieved results in chasing funding. This results in accepting work in order to receive funds which changes, adapts and refocuses core activity. AB noted that the funding from DPT included funding for community developers to engage with their communities about the availability of local wellbeing support and to support development of activities where gaps were identified within their communities; therefore the core principles of OND were followed. AB noted that potential funding sources for the identified underspend have been explored, in particular for the community developers it has been considered whether a more sustainable model would be to reduce the core hours from 25 hours per week to 18.75 hours. As well as Town Council precept funding, OND have also applied for: - IBCF locality funding - £50,000 - NHS Charities Together - £70,000 - Awards for All - £10,000 per One Community - IBCF Prevention - £17,000 It was noted that the NHS Charities Together is now open and the deadline is within the next week or two, and the final Devon decision will be ratified by the national NHS Charities so by the next meeting the Board will have a final decision. The Awards for All decision will be made within the next couple of weeks for all of the communities. SH sought clarity on whether the Town Council funding is ad-hoc or ongoing sustainable funding which would mitigate the risk on the risk register. AB noted that the funding had been requested for one year only. HMc confirmed that future relationships are being discussed and long-term discussions are taking place. The Chair asked for regular updates on long-term sustainable funding for each Town Council. HMc agreed to provide a regular report.	**HMc**
2.3 – Risk Register SH presented the risk register. It was noted that the risk register originated from the last couple of meetings in regard to financial risks and in terms of good governance. It was noted that SH, AB, BB and SM met to develop the risk register which remains a work in progress. The risks that are listed at those that compromise integrity of partnership, reputational financial risk and achieving objectives. The group agreed to review the scoring of risks at the next meeting.	**ALL**
2.4 – Governance Sub-Group Update SH noted that from the last couple of meetings, the Board discussed how the partnership could be developed further looking at strategic Place priorities such as economy, climate change, skills and education. It was agreed to establish a small task and finish working group	

compromising of individuals from councils and Petroc to look at the structure of the partnership and collate future work plans in regard to economic recovery and development. There have been a couple of meetings and proposals are being drafted which will be shared with the Board. SH suggested holding a separate meeting to discuss the proposals, in between this meeting and the next Board meeting for concepts to be shared.

2.5 – Local Care Partnership Update
No update was provided.

05/21 Strategy

3.2 – Economies for Healthier Lives EOI
AB noted that the overall process of submitting this bid was positive and involved Economic Development Officers, a young person representative, a business representative, Devon County Council, Public Health Officers, Petroc and the South West Academic Health Science Network. It was an example of individuals/teams coming together with a shared vision to understand the impact of Covid on the hard pressed disadvantaged populations and for young people, work and the economy. It was agreed to have youth teams in schools as young people themselves have a good understanding of the barriers of getting work and whether funding is received or not, the group felt it was important to explore a Youth Fairness Forum as it fits with the OND core principles. TJ confirmed that the dynamic of the group was extraordinary and the group did reject as many good ideas as it accepted, and the office for students produced a report that reflected the project which is a national report that looks at seaside towns and places with declining industries.

3.3 – Changing Futures Programme EOI
AB noted that this was funding from the Department of Ministry for Housing and the local government. The difference with this EOI compared to the previous one is that the focus was on highly complex individuals and how those individuals are supported. It was noted that this is a joint bid in collaboration with Exeter, and Plymouth are also putting in a bid. The reason for doing a joint bid with Exeter is that the two have progressed at similar rates with workstreams and both have a similar outlook on how best to support people with complex needs and this is built on the High Flow programme. Three levels were considered: working differently with individuals, working differently as operational teams, and working differently as a system to support people with high support needs They had also concluded that the elements missing included understanding pathways TD stated that it would be useful to articulate how OND is comparable in Exeter and how the Boards link together. TJ suggested reviewing the structure and correlating with digital initiatives as some elements are missing which could be made more coherent to establish a digital platform. TJ agreed to table this at the digital meeting tomorrow to discuss and triangulate.

3.4 – Requests for OND Collaborative Involvement
The Chair noted that requests for OND involvement may develop in size as partners are becoming more committed and understanding. It was noted that there is a request from Safer Carbon for OND to provide support in developing a questionnaire. TJ stated he sits on the committee for Devon and there have been debates in regard to the carbon plan, looking at health and drawing a distinction between acute and chronic problems which relate to deaths experienced across Northern Devon due to poor quality and air quality in housing. RP confirmed that this will be picked up with the fuel poverty work. TJ noted that the mental health curve is increasing but the long-term consequences are not understood so it is important to look at mitigation strategies.

06/21 10 Year Quality of Life Strategy Progress

4.1 – Living Well Development Team Chairs Report

JW thanked programme leads in assisting with the report. MD presented the report and confirmed that one meeting has taken place with further meeting dates being arranged. The agenda will be reviewed in order to discuss opportunities and challenges which will build on themes and projects that are being undertaken. MD explained that previously at the King's Fund, he worked with citizen leaders who have experience of health conditions as well as caring roles and noted that there is an opportunity for OND to get a platform with the King's Fund. The platform with King's Fund is about reach and reputation with conferences that are held every year which sees 150 – 200 organisations presenting proposals. MD added that £12,000 of funding had been secured to design and develops a citizen leader programme for OND in the arena of the health and well-being theme. OND would collaborate with a professional who is associated with a 'Leading Change' programme to develop Citizen Leaders and to work in improving their ability to collaborate with other professionals; to provide competence and confidence to use the OND 'voice' at strategic meetings. Training will commence in August/September. TJ noted that it would be helpful for MD to explain the potency of the King's Fund, as it has a number of strands of activity which link into the work that OND is undertaking. MD explained that the King's Fund has a high profile within healthcare and offers reports and delivers conferences which are well attended by healthcare professionals. It looks at the social determinants to health, health in the community, integrated factors within communities and environments that support health and well-being and quality of life. **4.2 – Obesity / Healthy Weight** KB confirmed that the programme is moving forward and is keen for partners to be involved with the food network. **4.3 – Loneliness** There were no questions or comments regarding Loneliness. **4.4 – Crisis Prevention** NG discussed suicide prevention. It was noted that there are funding opportunities from NHS England for three years for Devon and a budget will be set up for next year from a public health perspective to look at suicide prevention training and awareness, well-being and Covid funding. AB noted that the Flow programme has been expanded into Primary Care and three GPs are now testing the flow model as part of the Population Health Management work... Feedback to be provided within the next report. **4.5 – Child Poverty** RP noted that when looking at each of the programmes it would be useful to understand the level of input that is required from OND member organisations and what decisions/impact there is on funding. The Chair agreed. FG noted that having the reports presented in this manner is useful for connectivity across authorities and highlights the importance of not duplicating work, as in child poverty there is	**AB**

also reference to worklessness and this will be connected with other reports. FG highlighted income maximisation and the local partnership/children services who have been working together with children centres and citizen centres to achieve income maximisation with families. The funding has been increased by £200,000 for families to receive the benefits they are entitled to. FG added that the group were successful in a bid from the Holiday Activities and Food Programme which will allow the group to organise activities and provide food to children for four weeks in the summer, one week at Easter and one week at Christmas for those entitled to free school meals.

4.6 – Safe, Clean & Sustainable Places Development Team Chair's Report

The representative was not present.

4.7 – Fuel Poverty – Strategy

RP noted that the strategy had been circulated with the meeting papers. It was noted that the strategy highlights how working with multiple organisations can succeed in developing a single vision and the fuel poverty work is driven by housing, social situation, health, economics and there are multiple drivers and impacts which need to be addressed within it. The strategy has been developed in line with six key points which will be presented at individual boards to gain support.

RP highlighted the workstreams. The Fuel Poverty Group will be managing locally and will not be seeking financial support, there are no significant risks related to this group and there is no delegated power from other organisations. The second stream highlights existing services available and work is already being undertaken to ensure there is training communication to frontline workers across GP's, healthcare and local authorities. The three strategic areas include healthcare and there is one NICE guideline which Northern Devon Healthcare NHS Trust (NDHT) are not complaint with, in terms of service offering against 'NG6' so an organisational lead and programme manager will be requested to ensure NDHT are compliant with the guideline. The methodology has been mapped and the aim is that NDHT will lead on this and develop a programme. The next two workstreams are in relation to housing stock and from a Devon carbon planning perspective, including an 'able to pay' market to create a retrofit service to locally improve the energy efficiency and housing stock. The key benefit of this is block purchasing retrofit services which will stimulate the market and will represent purchasing power. The last workstream is in relation to the research of retrofit work and dealing with the health impacts of people living in category one cold homes.

The Chair noted a potential conflict in interest and RP confirmed his involvement with 361Energy which is a local community energy group and there is a potential conflict for service delivery of these services.

KA confirmed that she is presenting the strategy to the NDHT Board. RP noted that the best approach is looking at community wealth in a non-profit manner, which in turn will look at job creation and wealth creation whilst reducing carbon and improving house stock. The Chair noted that this would need to go out to tender. RP confirmed that this will be explored but at this point in time, a strategic outline is being developed to understand if member organisations support the direction of travel before tactful phasing and implementation is considered.

The Chair sought assurance from the Board as to whether there is support with the direction of travel and the strategy, bearing in mind that there is further work to be undertaken to

develop a business case. The group agreed to support the strategy.

4.8 – Climate Emergency

There was no update.

4.9 – Strong & Resilient Communities

HMc confirmed that funding had been received from the Devon Community Foundation which links in with food provision. The foundation made contact to undertake community led intelligence to utilise infrastructure with OND communities and work has been funded to undertake a piece of work to understand the provision for emergency food. This sits well with OND communities and the topics of food, healthier food, and community fridge.

4.10 – Economy, Employment & Skills Development Team Chair's Report

TJ provided a summary of the work being undertaken and highlighted the support for local employers, such as the latest survey results from hospitality, tourism and leisure and the genuine impact that Covid and lockdown has had on the delivery of the programmes. It was noted that a VAT rate of 5% is being maintained and a whole series of issues are under debate, but the group is focusing on the health of the Northern Devon communities. The group is working closely with Wales who have a higher quality of housing stock and there is a working initiative across the sectors to manage an advanced programme of delivering net zero carbon threshold from 2030 with an integrated local network that can deliver elements such as high performance fabrics for building materials and low carbon which works well with retrofit programmes.

BB confirmed that relationships are being formalised and there is a wider trend through the white paper and programmes are becoming co-designed and certified by employers. The local LEP through the digital skills partnership is looking at employer focused activities, which Petroc are assisting with, as there is a government focus on demonstrating a direct link between employment opportunities, skills training and focusing on a narrow sector base, which is a challenge for art related sectors. TJ noted that the central theme is digital connectivity which is the future of this group and many of the initiatives have been discussed and an initial award of funding has been received.

FG sought clarity on the link with housing as in children's services individuals are often attracted to the workforce but there is no housing for them. The second key issue is lack of foster carers in Northern Devon which is an employment opportunity with children being placed out of area. TJ confirmed that dedicated accommodation is on the risk register for ex-offenders but not for the two key issues highlighted above. TJ agreed to add to the risk register and noted that it would be useful to review the statistics. **TJ**

RP noted that the two underlying metrics include those who go to university and do not return to the area due to limited employment opportunities and that digital connectivity is a key driver on how to keep people within the area or bring them back to the area at an earlier age. The average salary is £6000 below the national average and Northern Devon is £3000 below the Devon average.

AB made reference to the escalator project which Devon County Council has been leading on which looks at the lowest band in care, and having the opportunity to build skills up to degree level. Also the Economies for Healthier Lives bid looks at this model so that individuals do not have to move away to go to university.

4.11 – Local Supply Chain Development

There were no queries or complaints.

4.12 – Increasing Employment Opportunities – Youth Flow

AC confirmed that the programme is on track in terms of the number of referrals the engagement with young people. The contact is instant and it has been great to hear that responses are immediate. AC noted that it is important to ensure the funds are having an impact in supporting people. AC added that people claiming universal credit saw a 10% decrease in caseload across Northern Devon from August to December 2020 including the number of new people claiming due to new circumstances. It was noted that there are 13,000 people claiming benefits within the area but those looking for work is approximately 4000. AC confirmed that he is trying to engage with Appledore Shipyard. TJ agreed to assist.

4.13 – Health & Social Care Integrated Delivery Group Associate Director's Report

It was noted that the group will become an Integrated Care System in April 2022.

TG noted that the NHS and health system are dealing with the risk of being overwhelmed by Covid cases, numbers are decreasing with eight cases in North Devon and 319 cases across Devon as of the 25th January 2021 but this number has since fallen to 268. The mass vaccination programme is taking a significant amount of time from Primary Care, but as Covid reduces, the next issue will be on recovery due to consequences of Covid. It was noted that staff are exhausted.

TJ stated that it is useful to have updated figures on Covid and the occupation of beds but sought clarity on whether there is any evidence on the long-term health implications and whether this will impose an additional layer on health services. It was noted that Devon has been taking patients from other areas in the country due to capacity.

KE commented on the impact of lockdown from a voluntary and community sector perspective and noted that the older and more vulnerable people who have been shielding for most of the last ten months will have led to a serious impact on mobility, confidence and well-being and there is a concern that as lockdown is lifted, there will be issues with the older generation who will be unsteady on their feet, have a lack of confidence and not engage with communities.

07/21 Any Other Business

There was no other business.

08/21 Actions from the Meeting

The Chair noted that reflective learning needs to ensure that the Partnership Board serves everyone's needs. The change in reporting s designed to allow for further conversations with partners better informed about projects. Section four is the most animated and in-depth in relation to planning and having a more emphasised, wider, and holistic and well-being approach. The Chair sought views on final reflections of the meeting.

TD noted that it would be useful if there was only one Team invite to the meeting circulated.

RP stated that it would be useful to discuss climate change which is a cross-cutting theme as

it is not currently reflected within the agenda which is crucial to well-being. The Chair agreed and suggested incorporating a separate section on climate change and the environment.	**KW**
09/21 Date and Time of Next Meeting	
9 am on 7th April 2021	

ONE NORTHERN DEVON ACTION GRID

AS AT FEBRUARY 2021

			Action	Comments	Lead	Outcome
19th February 2020						
80		Comms support and Function	for JWi and JM to ask if there is any capacity from the councils to do this.	**24.06.20** JW highlighted that comms capacity remains an issue and asked whether there was capacity within the council. KM (NDC) advised that many council staff are furloughed and any support will need to be on a case by case basis. SH advised that TDC does not have a full time comms role. KA asked to share the burden across all partners whilst NDHT is under pressure managing COVID comms and accepted the temporary offer from NDC on a case by case basis. **05.08.20** – Ongoing. **07.10.20** KA requested support from partner organisation and JW asked for a log to be kept of all requests for support **02.12.20** KA confirmed that no partner support had been put forward and highlighted that OND will need to start communicating as a partner. JW suggested that there will be more of a requirement as the LCP is formalised including finance and Executive support. JW asked partners to consider what comms support they can offer e.g through a secondment **03.02.21 –** This remains ongoing. It is hoped that as we become more established with the NHS and councils	KA	Ongoing

			Action	Comments	Lead	Outcome
				we can access comms teams.		
24th June 2020						
99	40/20	Overlap Between ND Futures and OND	Governance group to review legal status and inclusion of community's, elected members and collaborative partners	**05.08.20** – remain open until formal commitment. **07.10.20** JW referred to the OND ToR included on the agenda which are ever changing. In terms of legal status, AB confirmed that this had been placed on hold to assess the Devon landscape prior to incurring costs. **02.12.20** JW and KA have held discussions which has resulted in implementation of a small strategy group to take forward the function of ND Futures. SH suggested that the action should remain open to update as discussions progress. **03.02.21 –** Update to be provided within meeting. Action ongoing.	KA	Ongoing
7th October 2020						
109	50/20	High Flow	The next agenda to include 30 minutes for TIC (Trauma Informed Care) – presentation and business plan	**02.12.20** AB confirmed that this has been progressed but had not been included on the agenda which is full. JW asked for a report to be made to the next meeting **03.02.21 –** Action complete.	AB/CF	Closed
110	56/20	High Flow / Suicide Prevention	Suicide prevention to be included on the next agenda	**02.12.20** This was included on the agenda. TD advised that DCC has a lead role in suicide prevention and suggested that a DCC representative may need to provide an update on this. SJ agreed to provide a report to next meeting **03.02.21 –** On agenda. Closed.	SJ	Closed
2nd December 2020						

			Action	Comments	Lead	Outcome
114	69/20	Finance Report	Future finance reports to separate 2020/21 and 2021/22 income and expenditure and demonstrate who is benefiting from projects	**03.02.21 –** Item on agenda.	AB	Closed
115	69/20	Finance Report	Meeting to be arranged between JW, BB and AB and updated finance report to be circulated in advance of next meeting	**03.02.21 –** Action complete.	AB	Closed
116	69/20	Finance Report	OND risk register to be developed	**03.02.21 –** Business as usual. Closed.	AB/SH	Closed
117	69/20	Finance Report	An Outcomes Framework to be developed and presented back to the next meeting	**03.02.21 –** Outcomes framework will be developed throughout this year. To be completed by end of August 2021.	AB/DR	Ongoing
119	69/20	Finance Report	Explore options for community developers so they have a realistic view of what is required over the next 12 months	**03.02.21 –** Ongoing. Detailed within report today.	HMc	Closed
120	72/20	Fuel Poverty	NHS KPIs to be shared in future agenda's	**03.02.21 –** Action complete.	AB	Closed
121	72/20	Economies for Healthier Lives	Discuss with Council Leaders the appointment of Councillor Gilbert to the OND workstream	**03.02.21 –** Membership under regular discussion.	SH	Closed
122	73/20	Suicide Prevention	Seek public health representation to OND	**03.02.21 –** Action complete.	SJ	Closed
123	73/20	Fuel Poverty	Six Point Strategy and outcome of mapping exercise to be presented to the next meeting	**03.02.21 –** Detailed within papers today.	AB/RP	Closed
124	73/20	Supporting Local Employers	Seek progress on project being led by DCC to provide a mentoring service	**03.02.21 –** This is being progressed. Closed.	AB	Closed
125	73/20	Local Supply Chain	Briefing paper to be presented to the	**03.02.21 –** Detailed within papers	AB/TJ	Closed

			Action	Comments	Lead	Outcome
		Development	next meeting	today.		
126	73/20	Increasing Employer Opportunities	Draft a communication on the project to be shared within partner organisations	**03.02.21 –** Sent out press release but has not been shared with partner teams. AB to follow up on this.	AB	Ongoing
127	74/20	AOB, Young People and Mental Health	Ab to circulate letter / proposal from Dartington and contact DPT to sponsor the initiative	**03.02.21 –** Action complete.	AB	Closed
3rd February 2021						
128	02/21	Minutes of the Previous Meeting	Record HB apologies in the minutes of the meeting held on Wednesday 2nd December 2020		KW	
129	03/21	Matters Arising	Prepare a declaration of interest register for the next meeting		AB	
130	04/21	Business	Add agenda item for 'Current OND Work Programme Benefits' at each meeting		KW	
131	04/21	Business	Provide a regular report on the long-term sustainable funding for each Town Council		HMc	
132	04/21	Business	Review the scoring of the risks on the risk register at the next meeting		ALL	
133	06/21	10 Year Quality of Life Strategy Progress	Feedback regarding the Flow model being trialled by three GPs to be included in the next report		AB	
135	08/21	Actions from the Meeting	Add standing agenda item for 'climate change and the environment'		KW	